

Melco Group

Business Report 2020

April 1, 2019 to March 31, 2020



To Our Stakeholders

I would like to extend my deepest sympathies to all those who were affected by the advent of COVID-19, as well as their families and everyone affected by the spread of the pandemic. I would also like to express my sincere gratitude to medical staff and all the heroes who are working hard to prevent the spread of infectious diseases.

In 2020, the Melco Group celebrated our 45th anniversary. Furthermore, I would like to express my heartfelt gratitude for the continued support of all our stakeholders. Thanks to your patronage, we were also able to hold a Buddhist memorial service to observe the third anniversary of the death of our founder Makoto Maki, who passed away in 2018.

We had positioned the fiscal year ended March 31, 2020 as a “year of competition.” We have promoted internal reforms as we seek to become a corporation indispensable to society even in times of population decline and ultra-aging. It was also a year in which the transformation of our business structure was completed based on the concept of “value chain”.

In the year ending March 31, 2021, the impact of the spread of COVID-19 on the global economy will make it necessary to implement major changes—not only in economic activity, but also in social activity itself. As we face unprecedented hardship, we hold true to our founder’s philosophy. We took the Japanese government’s request seriously and worked to expand telecommuting. Moving forward, while continuing to prevent the spread of COVID-19 and streamline operations, the entire Group will devote ourselves to supporting the changes in our customers’ social lives through the three pillars of IT, food, and finance. I look forward to your continued support and patronage.



Hiroyuki Maki

President and CEO
MELCO HOLDINGS INC.

June 2020

Melco Values

A Lasting Company

We earnestly study and put into practice the teachings of our predecessors, and continually look to the future with the aim of achieving perpetual growth for the Melco Group along with all those who share our Melco values.

Customer-Oriented

We always look at things from the perspective of our customers to continue to provide products and services that play a part in the realization of even richer lives. We take pleasure in contributing to the development of society through our wisdom and hard work.

Rapid Response to Change

We never shy away from the changes happening in the world around us and we have the courage to change direction when we make mistakes. We always strive to improve ourselves and work hard toward personal transformation.

Solidarity

We, in a spirit of fairness and openness, along with people who share high aspirations and passions, will work together as one to overcome any difficulties and achieve our goals.

Promoting the construction of a robust business portfolio that can withstand sudden changes in external environments and realize permanent growth

COVID-19 has created an even more uncertain economic situation

In the Japanese economy in the fiscal year under review, consumer spending recovered gradually, despite the continued uncertainty regarding the future outlook. From the beginning of 2020, conditions became even more uncertain due to the impact of the spread of COVID-19 on the global economy.

In the digital consumer electronics industry, the PC market was strong due to demand caused by the end of support for basic software. The flat screen TV market was also strong due to replacement demand and last-minute demand before the consumption tax increase; furthermore, there was little backlash and demand remained stable even after the increase. In the smartphone/tablet market, in which demand had seemed to have rounded off, demand became favorable in the tablet market. In the peripheral equipment market, price reductions have escalated due to intensifying competition.

Conversely, in the raw noodle industry, the household market increased slightly due to the impact of product price revisions and the increase of in-home dining opportunities as the result of efforts to prevent the spread of COVID-19. Although there is demand in the commercial market due to a labor shortage, the market was similar to the previous year due to the impact of factors such as the consumption tax increase and the shortening of business hours for eating out due to work-style reforms.

Providing high value-added products and services which will overcome market competition

In IT-related business, in order to respond appropriately to the intensifying competition in the peripheral equipment market, we worked to expand sales of high value-added products. For example, we launched AirStation, the world's first*¹ home Wi-Fi*² 6 router. In the service field, we expanded services through measures such as adding options for Buffalo Regular Data Recovery Service and opening a recovery center in Shin-Yokohama. In the food business, we worked to expand sales of products that are healthy, convenient, and portioned in individual sizes. For example, under the Kenbi noodle brand, we released the market's first*³ chilled noodles which are a food with the functional claim of suppressing increases in the blood sugar level after meals, and we strove to increase sales of Ryusui noodles, Kenbi noodles, and frozen noodles for commercial use.

As a result, sales were 114,888 million yen (up 5.4% year on year), operating income was 4,137 million yen (down 30.6% year on year), ordinary income was 4,914 million yen (down 24.6% year on year) and net income attributable to parent company shareholders was 3,139 million yen (down 17.4% year on year) in our results in the fiscal year under review.

*¹ As of October 5, 2019 (certification acquisition date); according to research by the Melco Group.

*² Wi-Fi is the registered trademark of Wi-Fi Alliance.

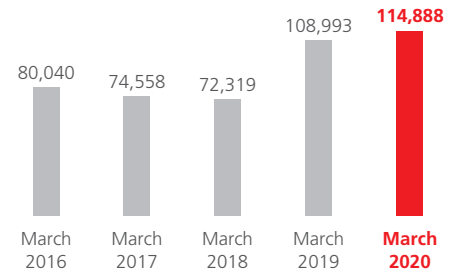
*³ As of May 2019; according to research by the Melco Group.

Continue to Promote Management That Generates Profits Without Relying on Sales Growth

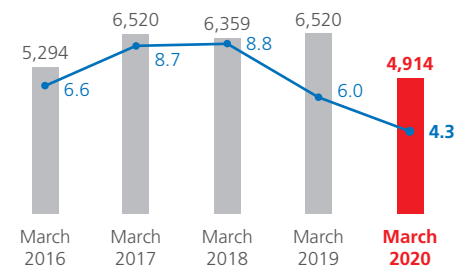
The environment surrounding IT-related business continues to remain severe. Challenges have also been emerging in the food business (e.g. a sudden rise in raw ingredient prices/energy costs and a shortage of labor) that need to be addressed. Furthermore, there are concerns regarding the outlook of domestic and overseas economic conditions and corporate activities due to the global spread of COVID-19.

Under such circumstances, we are pushing forward with a management structure that produces profit without relying on product sales expansion. We are striving to continue the expansion of Apartment Wi-Fi installations and to increase the number of Buffalo Regular Data Recovery Service orders received within IT-related business. We are also working to quantitatively increase the sales of frozen noodles for commercial use in the growing market and to expand high value-added products such as Ryusui noodles and Kenbi noodles in the food business. We will also proactively and speedily strengthen our supply chain, reduce loss costs, expand and streamline our service bases, and engage in M&As to accelerate business growth. Furthermore, we will solve challenges by effectively utilizing the assets of our group from a company-wide perspective.

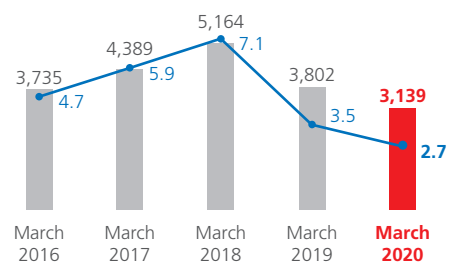
Consolidated Net Sales (Unit: million yen)



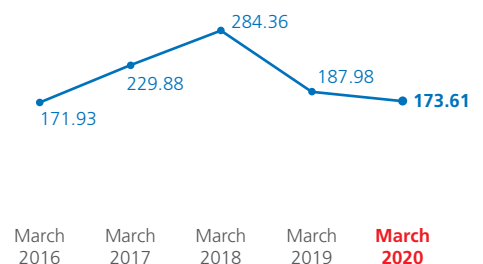
Consolidated Ordinary Income (Unit: million yen) Consolidated Ordinary Income Margin (Unit: %)



Net Income Attributable to Parent Company Shareholders (Unit: million yen) Consolidated Net Income Margin (Unit: %)



Net Income per Share (Unit: yen)



The entire Melco Group will support changes in customers' social lives through the three-business system of IT, food, and finance.

IT-Related Business

We provide various products with a focus on digital consumer electronics and computer peripherals. These include network products (e.g., Wi-Fi), external hard disks for PC/TV recording, and storage products such as NAS for corporate users that allows device monitoring and operation over a network. In addition to these, we also offer products that add richness to everyday life. These include our Omoidebako digital photo albums and Digital Music Library devices dedicated to high resolution audio. We also offer various services and solutions for personal customers and corporate users alike, including our Apartment Wi-Fi for rental properties, data recovery services for storage products, and the remote management service Kiki Navi.



Wi-Fi router



Access point for corporate users



External hard disk



NAS for corporate users



Digital music library



Omoidebako



キキNavi

Kiki Navi



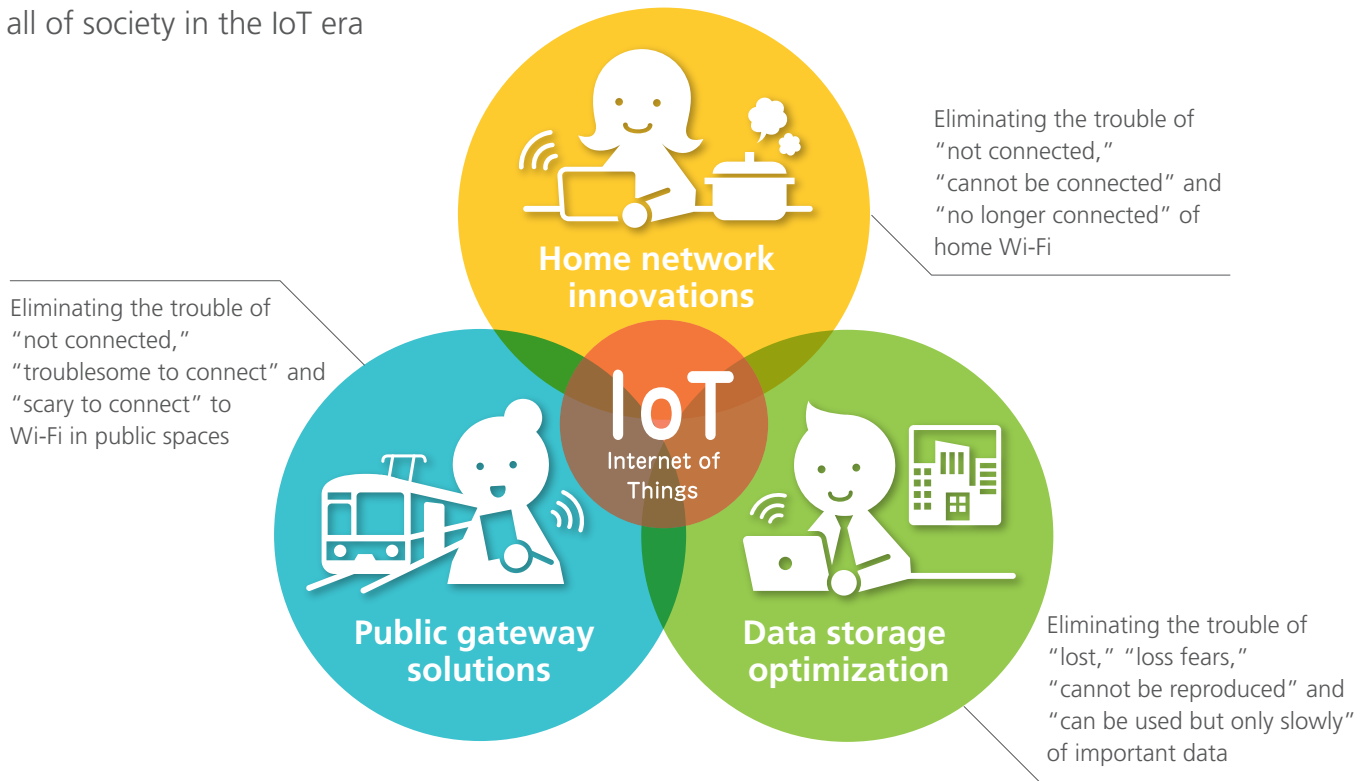
Apartment Wi-Fi



Data recovery service

Mid-Term Vision "Gateway 2.0"

Providing a safe network for all of society in the IoT era



BCN AWARD 2020
(January to December 2019)

Winner in 10 Categories

These prizes are awarded based on actual aggregate sales at major electrical appliance stores across Japan.

*1: This is as the Melco Group. We have won this award nine years in a row for a total of nine times as CFD sales.

*2: This is as the Melco Group. We have won this award eleven years in a row for a total of eleven times as CFD sales.

Wireless LAN Category

18th consecutive year
18th win



NAS Category

7th consecutive year
7th win



Hub Category

19th consecutive year
20th win



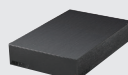
LAN Card Category

21th consecutive year
21th win



External HDD Category

12th consecutive year
17th win



Router Category

17th consecutive year
18th win



Memory Category

11th consecutive year / 19th win*1

Expansion Interface Category

17th consecutive year / 17th win*2

PC Power Unit Category

9th consecutive year / 9th win

Drive Casing Category

10th consecutive year / 12th win

Food

We offer a rich lineup of products including udon noodles, soba noodles, Chinese noodles, fried noodles, and pasta, as well as Ryusui noodles that can be eaten just by unraveling them with water without boiling and Kenbi noodles, a health value product that was released in autumn 2019. We are deploying products for family use centered on refrigerated raw noodles and frozen noodles, and products for commercial use centered on frozen noodles. We are also creating new possibilities in the noodles market by continually approaching products from the viewpoint of our customers including attractive noodle dishes and new ways of eating noodles in addition to providing noodles as an ingredient.



Kenbi Noodles
Udon noodles that suppress increases in the blood sugar level after meals



Kenbi Noodles
Soba noodles that suppress increases in the blood sugar level after meals



Frozen Kenbi Noodles
Inaniwa-style thin udon noodles that suppress increases in the blood sugar level after meals



Ryusui Noodles
Soba (serves two)

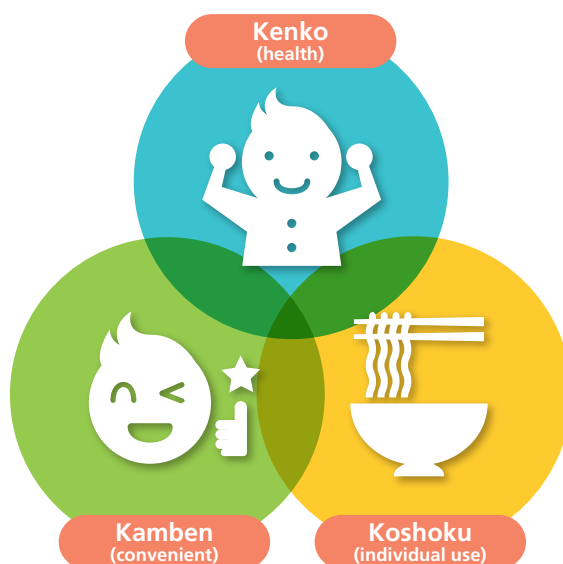


Ryusui Noodles
Chilled ramen noodles (soy sauce flavor) (serves two)



Stone milled soba noodles using ingredients produced in Hokkaido

Keyword for our development: 3K



Finance

This business is contributing to the earnings stabilization in the Melco Group through investment management and financial instrument intermediary services.

Consolidated Net Sales

(Unit: million yen)

■ IT-Related ■ Food
■ Finance

Consolidated Operating Income

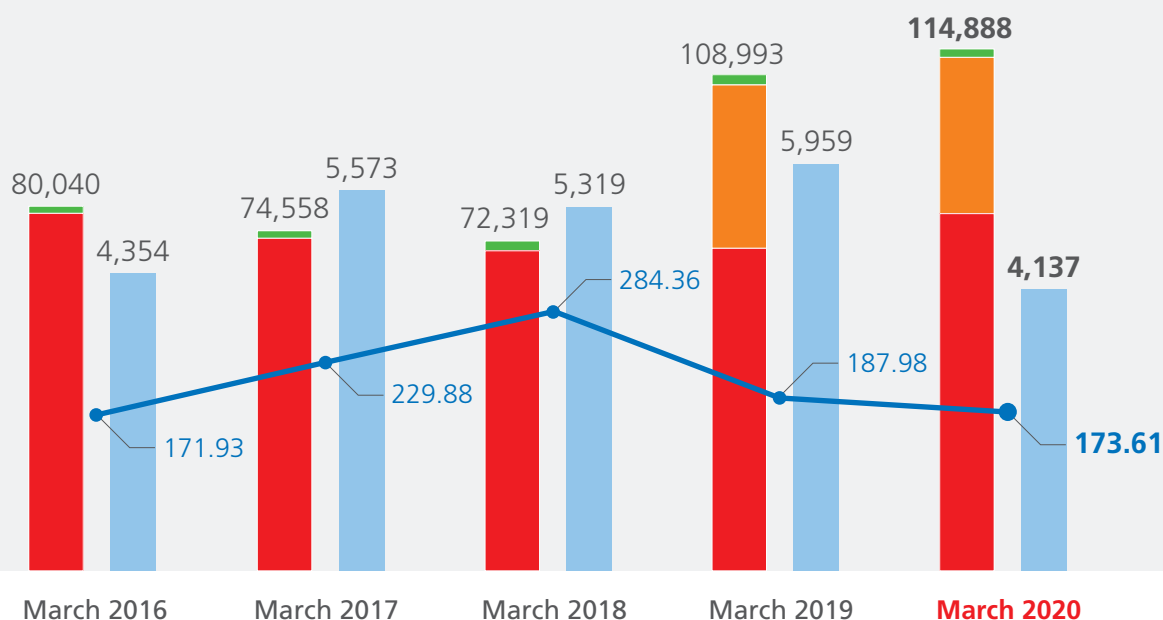
(Unit: million yen)

■

Net Income per Share

(Unit: yen)

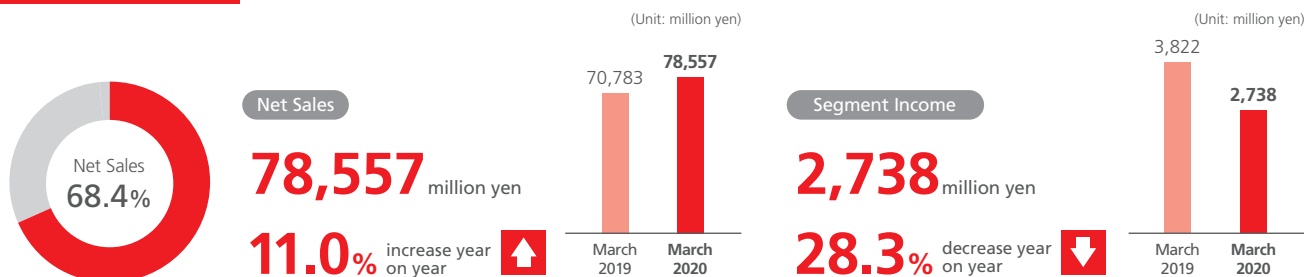
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	March 2016	March 2017	March 2018	March 2019	March 2020
■ IT-Related	78,488	73,009	70,210	70,783	78,557
■ Food	—	—	—	35,900	34,690
■ Finance	1,550	1,547	2,107	2,306	1,640

Consolidated Net Sales by Segment/Segment Income

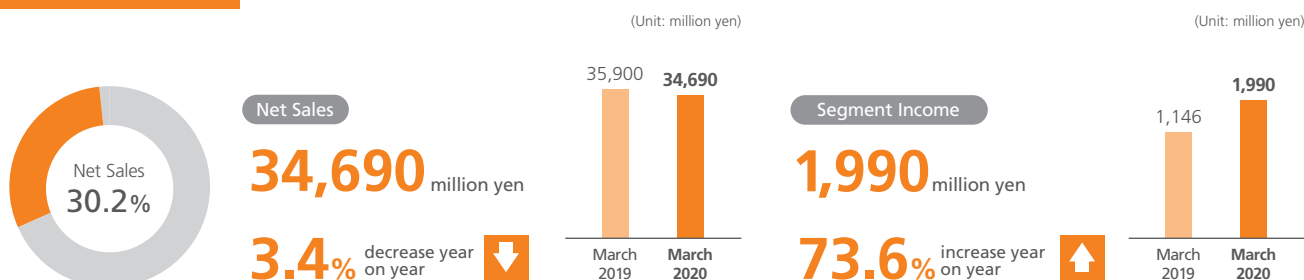
IT-Related



In the market for corporate users, we worked to improve the support level and efficiency of the remote management service Kiki Navi. Meanwhile, in the market for personal customers, we strove to expand sales of high value-added products, including the release of the AirStation, which is the world's first* certified Wi-Fi 6 router for home use. There was also increased demand for web cameras, headsets and Wi-Fi related products required for telecommuting. However, due to intensifying competition in the market, profits declined despite the number of units sold that exceeded the previous year's level. In the service field, we expanded services through measures such as adding new options to Buffalo Regular Data Recovery Service and opening a recovery center. As a result, sales were 78,557 million yen (up 11.0% year on year) and segment income was 2,738 million yen (down 28.3% year on year).

*As of October 5, 2019 (certification acquisition date); according to research by the Melco Group.

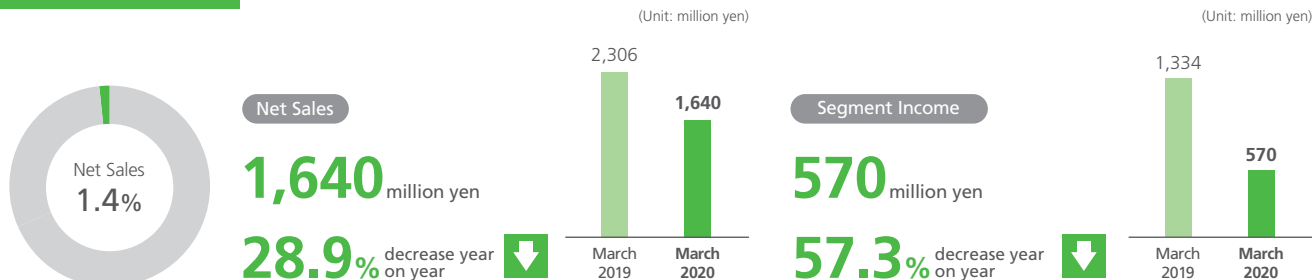
Food



In terms of sales, home-use products decreased due to sluggish sales of seasonal products and reviews of unprofitable products. We endeavored to enhance sales through measures such as sales of the Kenbi noodle brand, which is the first* product in the chilled noodle market to be a food with functional health claims; specifically, suppressing increases in the blood sugar level after meals. Sales of commercial-use products were strong due to heightened efforts aimed at eating outside of the home, such as school lunches and company lunches. In terms of profit, we saw the effects from the product price revisions, review of unprofitable products and cost reductions. As a result, sales were 34,690 million yen (down 3.4% year on year) and segment income was 1,990 million yen (up 73.6% year on year).

*As of May 2019; according to research by the Melco Group.

Finance



The difficult operating environment continued, resulting in sales of 1,640 million yen (down 28.9% year on year) and segment income of 570 million yen (down 57.3% year on year).

Initiatives to prevent the spread of COVID-19

Promoting the spread of telecommuting and the use of remote conference systems

As an initiative to prevent the spread of COVID-19, our basic policy from February 2020 is to avoid face-to-face contact with people and contact in closed spaces. In addition to hand washing, practicing etiquette when coughing, and other basic measures to prevent infection in the office and during commuting, we have promoted telecommuting by striving to suppress unnecessary and non-urgent meetings and business trips.

From April on, in accordance with the emergency declaration by the Japanese government, we formulated basic guidelines for fully cooperating with the government policy of reducing human contact in designated areas by at least 70% and by 80% as much as possible. Furthermore, we have taken measures to ensure business continuity, such as expansion of telecommuting, social distancing while working in the office, and the use of remote conference systems.

We believe that the experiences of Group employees in telecommuting can be utilized in developing telecommuting-related products, and we will continue to support the telecommuting environments of our customers.



Reforming the work-style of information system personnel and eliminating labor shortages

Providing services for reducing the burden of equipment maintenance and management

In the fiscal year ended March 31, 2020, based on the concept of reforming the work-style of information system personnel and eliminating labor shortages, we started providing Kiki Navi, Buffalo's remote management service which uses the Internet to connect managers with devices installed in remote locations.

Kiki Navi is provided free of charge for the corporate products AirStation Pro, a Wi-Fi related product, and TeraStation, a high capacity NAS. Kiki Navi makes remote monitoring of the status of compatible devices possible by the company (Sler) which maintains and manages the target products, and by corporate users who perform management in their company. Notification can be received immediately if a failure occurs. Additionally, since simple maintenance operations can be performed remotely, some operations that required on-site visits can now be handled via the Internet. This reduces the number of work processes and enables faster response to failure.



Prevent information leakage when disposing of hard disks

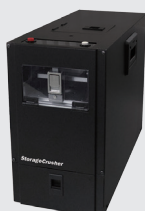
In addition to degaussers, we also offer equipment for physical destruction.

Currently, there seems to be an endless series of personal information data leaks from local governments and corporations. When disposing of a hard disk that stores personal information data, our subsidiary Advanced Design Corp. offers equipment that dismantles hard disks and completely degausses them (data erasure) before your eyes, without having to rely upon third parties. Due in part to the impact of news featuring incidents in which personal information data was leaked at the end of 2019, there was an increase in inquiries from customers during the past year.

Our conventional magnetic data degaussing series MagWiper features a lineup that includes models certified by the U.S. National Security Agency (NSA). MagWiper uses magnetism to erase data through simple operation. In January 2020, we launched the new series Storage Crusher, which erases data through physical destruction. The visible destruction of data media provides peace of mind. In response to diverse customer needs, we provide proposals to prevent information leakage when disposing of computers, hard disks, and SSDs.



MagWiper



StorageCrusher

Contributing to society by creating products that respond to health awareness

First in the chilled noodle market! *
Development of foods with functional claims

In recent years, the increasing number of patients with lifestyle-related diseases, the difference between the average life expectancy and the healthy life expectancy, and the increase in national medical expenses have become major social issues. Based on the concept of “delicious foods for supporting a healthy diet,” Shimadaya is working to create health-conscious products.

In the fiscal year ended March 31, 2020, we launched Kenbi noodles, a new brand of noodles for household and commercial consumption. Kenbi noodles are aimed at people who are concerned about the prevention of lifestyle-related diseases and other health issues. We are developing Kenbi noodles as a food with functional claims that suppresses increases in the blood sugar level after meals, and as a wellness product with reduced sugar and salt.

In particular, as a food with functional claims, Kenbi noodles have the same great flavor as conventional noodles and can suppress the increase in the blood sugar level after meals. This means that it can be eaten with peace of mind by people who are concerned about their blood sugar levels.

*As of May 2019; according to research by the Melco Group.



Kenbi noodles

Consolidated Balance Sheet

(Unit: million yen)

Item	Fiscal Year Ended March 31, 2020	Fiscal Year Ended March 31, 2019
1 Assets		
Current assets	60,697	67,229
Fixed assets	18,173	21,446
Tangible fixed assets	12,452	14,264
Intangible fixed assets	981	1,068
Investments, etc.	4,738	6,113
Total assets	78,870	88,675
2 Liabilities		
Current liabilities	25,408	28,510
Long term liabilities	5,201	5,397
Total liabilities	30,609	33,907
3 Net assets		
Shareholders' equity		
Capital	1,000	1,000
Capital surplus	4,404	4,411
Retained earnings	59,495	57,441
Treasury stock	△16,192	△7,973
Total shareholders' equity	48,706	54,878
Accumulated other comprehensive income		
Net unrealized gains (losses) on other securities	55	146
Deferred gains or losses on hedges	10	28
Foreign currency translation adjustments	△239	△160
Remeasurements of defined benefit plans	△291	△144
Total accumulated other comprehensive income	△465	△130
Subscription right to shares	19	19
Total net assets	48,260	54,767
Total liabilities and net assets	78,870	88,675

Note

1. We have given the listed amounts by rounding down to the nearest million yen.

POINT

1 Assets

Total assets for the fiscal year ended March 31, 2020 were 78,870 million yen – a decrease of 9,805 million yen compared to the end of the previous consolidated fiscal year. Current assets totaled 60,697 million yen – a decrease of 6,532 million yen. This change was mainly due to a 12,400 million yen decrease in marketable securities, a 3,428 million yen increase in cash and deposits, a 1,348 million yen increase in goods and products and a 1,276 million yen increase in raw materials and supplies. Fixed assets totaled 18,173 million yen – a decrease of 3,272 million yen. This change was mainly due to a 1,811 million yen decrease in tangible fixed assets and a 1,374 million yen decrease in investments, etc.

2 Liabilities

Total liabilities for the fiscal year ended March 31, 2020 were 30,609 million yen – a decrease of 3,298 million yen compared to the end of the previous consolidated fiscal year. Current liabilities were 25,408 million yen – a decrease of 3,102 million yen. This change was mainly due to a 5,000 million yen decrease in short-term debt, a 357 million yen decrease in accrued expenses, a 1,913 million yen increase in notes and accounts payable and a 421 million yen increase in accounts payable. Long term liabilities totaled 5,201 million yen – a decrease of 195 million yen. This change was mainly due to an 899 million yen decrease in long-term debt, a 173 million yen increase in defined benefit plans and a 492 million yen increase in other long-term liabilities.

3 Net Assets

Total net assets for the fiscal year ended March 31, 2020 were 48,260 million yen – a decrease of 6,507 million yen compared to the end of the previous consolidated fiscal year. This change was mainly due to an 8,219 million yen decrease resulting from the acquisition of treasury stocks, a 146 million yen decrease in remeasurements of defined benefit plans and a 2,054 million yen increase in retained earnings.

Consolidated Income Statement (Unit: million yen)

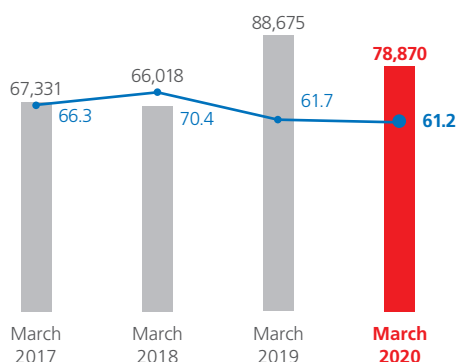
Item	Fiscal Year From April 1, 2019 to March 31, 2020	Fiscal Year From April 1, 2018 to March 31, 2019
Net sales	114,888	108,993
Cost of sales	86,943	80,239
Selling, general and administrative expenses	23,807	22,794
Operating income	4,137	5,959
Non-operating income	971	1,083
Non-operating expenses	194	522
Ordinary income	4,914	6,520
Extraordinary income	594	249
Extraordinary loss	946	1,029
Net income before taxes and other adjustments	4,563	5,741
Income, resident and enterprise taxes	1,338	1,692
Income taxes – deferred	85	245
Net income attributable to parent company shareholders	3,139	3,802

Consolidated Cash Flow Statement (Unit: million yen)

Item	Fiscal Year From April 1, 2019 to March 31, 2020	Fiscal Year From April 1, 2018 to March 31, 2019
Cash flows from operating activities	6,549	5,577
Cash flows from investing activities	12,257	△2,083
Cash flows from financing activities	△15,469	△710
Effect of exchange rate changes on cash and cash equivalents	△10	△24
Net increase (decrease) in cash and cash equivalents	3,327	2,758
Cash and cash equivalents at the beginning of the period	7,117	4,344
Increase of cash and cash equivalents after consolidation	—	13
Cash and cash equivalents at the end of the period	10,444	7,117

Total Assets (Unit: million yen)

Capital to Asset Ratio (Unit: %)



Notes

1. We have given the listed amounts by rounding down to the nearest million yen.
2. (Reference) We have given amounts for which we have retrospectively applied the changes to our accounting policy in line with the revision to the accounting standards for the listed amounts in FY March 2018.

For detailed information:

MELCO HOLDINGS IR

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Company Information

Japan

MELCO HOLDINGS INC.

<p>Company Name Melco Holdings Inc.</p> <p>Date of Incorporation July 1, 1986</p> <p>Capital Stock 1,000 million yen</p> <p>Business Activities Pure holding company of Melco Group. Melco Holdings Inc. holds the shares of the group's operating companies. Governs the operating companies in our group by providing support for business activities and offering managerial guidance.</p> <p>Number of Employees Non-consolidated: 32 Melco Group consolidated: 1,800</p> <p>Number of Group Companies 22 (17 in Japan; 5 overseas)</p>	<p>Board Members (Current as of June 30, 2020)</p> <p>President and CEO Hiroyuki Maki</p> <p>Executive Vice President Tamio Matsuo</p> <p>Director Norio Kinoshita</p> <p>Director Iwao Tsusaka</p> <p>Director Tadashi Nakamura</p> <p>Director Kenichi Fukuhara</p> <p>Director Ichiro Hirata</p> <p>Full-time Corporate Auditor Masanao Tsuzuki</p> <p>Full-time Corporate Auditor Takehiko Inoue</p> <p>Auditor Kazuo Ueda</p> <p>Auditor Shinji Shibagaki</p> <p>Auditor Masashi Kitamura</p>
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BUFFALO INC.

<p>Company Name Buffalo Inc.</p> <p>Date of Foundation May 1, 1975</p> <p>Date of Incorporation August 5, 1978</p> <p>Capital Stock 320 million yen</p> <p>Business Activities Development, manufacture and sale of digital home appliances and PC peripherals Data recovery service</p> <p>Number of Employees 525</p>	<p>Board Members (Current as of June 30, 2020)</p> <p>President and CEO Hiroyuki Maki</p> <p>Managing Director Taiji Watanabe</p> <p>Managing Director Manabu Wada</p> <p>Director Ryousuke Yoshizaki</p> <p>Director Masaya Ishimaru</p> <p>Director Manabu Yano</p> <p>Director Daisuke Maki</p> <p>Director Kazunori Yokoi</p> <p>Director Takashi Nishiwaki</p> <p>Director Katsumi Iwasaki</p> <p>Director Satoshi Inaba</p> <p>Auditor Masanao Tsuzuki</p>
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Shimadaya Corporation

<p>Company Name Shimadaya Corporation</p> <p>Date of Foundation July 20, 1931</p> <p>Date of Incorporation March 4, 1949</p> <p>Capital Stock 1,000 million yen</p> <p>Business Activities Manufacture and sale of noodles and related food products</p> <p>Number of Employees 322</p>	<p>Board Members (Current as of June 30, 2020)</p> <p>President and CEO Norio Kinoshita</p> <p>Senior Managing Director Shinichiro Soma</p> <p>Managing Director Nobuyuki Obara</p> <p>Managing Director Isao Iwata</p> <p>Managing Director Kenji Okada</p> <p>Director Ryuta Sugiyama</p> <p>Director Tamio Matsuo</p> <p>Auditor Mitsuru Arai</p> <p>Auditor Yu Kato</p>
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CFD SALES INC.

Development, manufacture and sale of personal computer parts and peripheral equipment

BIOS CORPORATION

Development, manufacture and sale of storage-related products

MELCO SYNCRETS INC.

Development and sale of audio equipment and related products

BUFFALO IT SOLUTIONS INC.

Network infrastructure construction and maintenance services

Advanced Design Corp.

Data recovery/erasure/conversion services and manufacture and sale of data erasure products

DigiOn, Inc.

Development and sale of network and storage software

MELCO FINANCIAL HOLDINGS INC.

Overall management of financial business within the Melco Group

MELCO INVESTMENTS INC.

Investment management and financial instrument intermediary services

Overseas

<USA> BUFFALO AMERICAS, INC.

Sale of network-related equipment and PC peripherals

<Europe> BUFFALO EU B.V.

Sale of network-related equipment and PC peripherals

<Taiwan> BUFFALO TECHNOLOGY (TAIWAN) INC.

Procurement and management of the product

<Singapore> MELCO CAPITAL PTE. LTD.

Investment management

(Current as of March 31, 2020)

Stock

Number of Shares Outstanding 22,237,873
(including 5,530,065 treasury stocks)

Number of Shareholders 4,558

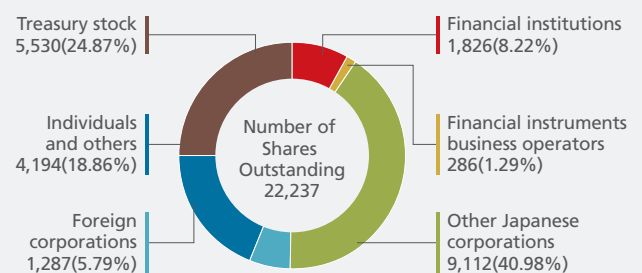
Major Shareholders (Top 10)

Shareholder Name	Number of Shares Held (1,000 Shares)	Shareholding Ratio (%)
Makis Inc.	8,390	50.22(37.73)
Hiroyuki Maki	617	3.70(2.78)
Daisuke Maki	617	3.70(2.78)
The Bank of Nagoya, Ltd.	501	3.00(2.26)
The Melco Foundation	500	2.99(2.25)
Hidetomo Oka	425	2.55(1.92)
The Master Trust Bank of Japan, Ltd. (trust account)	400	2.40(1.80)
Jun Maki	354	2.12(1.59)
GOVERNMENT OF NORWAY	271	1.63(1.22)
Japan Trustee Services Bank, Ltd. (trust account)	214	1.29(0.97)

Notes:

- The number of shares held has been rounded down to the nearest one thousand.
- We have calculated the shareholding ratio based on the total number of outstanding shares less treasury stocks. We have then given this ratio by rounding up/down the figures to the second decimal place. The shareholding ratio in the parentheses () is calculated based on the total number of outstanding shares including treasury stock.

Shareholding Distribution by Type of Shareholder (Unit: thousand shares)



Notes:

- The number of shares held has been rounded down to the nearest one thousand.
- The composition ratio has been rounded off to the second decimal place.

Shareholder Notes

Fiscal year-end:	March 31
Ordinary general meeting of shareholders:	June
Dates to determine stock ownership:	For shareholders with voting rights: March 31 For shareholders eligible for year-end dividends: March 31 For shareholders eligible for interim dividends: September 30
Stock listings:	First section of the Tokyo Stock Exchange and Nagoya Stock Exchange
Securities code:	6676
Number of shares per trading unit:	100 shares
Method of public notice:	Posted electronically on https://melco-hd.jp/koukoku/
Stock agencies:	Sumitomo Mitsui Trust Bank, Limited
Contact information:	Sumitomo Mitsui Trust Bank, Limited, Stock Transfer Agency Business Planning Dept. 2-8-4 Izumi, Suginami-ku, Tokyo •Telephone Inquiries 0120-782-031 (Toll free) 9:00 to 17:00 (Except on Saturdays, Sundays and public holidays)
Managing underwriter:	(Main) Daiwa Securities (Secondary) Nomura Securities, Mizuho Securities and SMBC Nikko Securities

MELCO HOLDINGS INC. (Securities code: 6676)

Tokyo Headquarters:	Pacific Century Place Marunouchi, 1-11-1 Marunouchi, Chiyoda-ku, Tokyo, 100-6215 Japan TEL: 81-3-4213-1122 FAX: 81-3-4213-1123
Nagoya Headquarters:	Akamon-dori Bldg., 3-30-20 Ohsu, Naka-ku, Nagoya, 460-8315 Japan TEL: 81-52-251-6891 FAX: 81-52-249-6609

Cover Photo

1995: At the opening ceremony of BUFFALO TECHNOLOGY (TAIWAN) INC. Second from the left is Makoto Maki (47 at that time). Fourth from the left is Kuniaki Saiki (47 at that time).

Website Guide

MELCO HOLDINGS INC.

Provides the latest news, corporate information, information for investors and other data.



<https://melco-hd.jp>

BUFFALO INC.

Provides product and service details, application cases, and support information.



<https://www.buffalo.jp>

Shimadaya Corporation

Introduces a variety of information on recommended recipes and products.



<https://www.shimadaya.co.jp>